

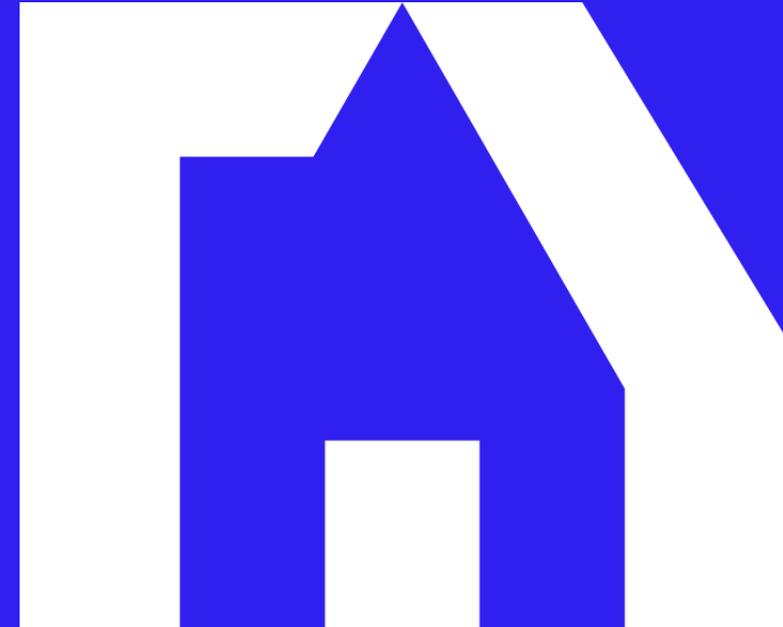


JPMorgan Leveraged Finance Conference

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February 24, 2025



Disclaimer

FORWARD-LOOKING STATEMENTS

This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These forward-looking statements may be identified by a reference to a future period or by the use of forward-looking terminology. Forward-looking statements are typically identified by words such as “expect”, “believe”, “foresee”, “anticipate”, “intend”, “estimate”, “goal”, “strategy”, “plan”, “target” and “project” or conditional verbs such as “will”, “may”, “should”, “could” or “would” or the negative of these terms, although not all forward-looking statements contain these words, and includes statements in this presentation regarding our expectations for financial performance in 2025 and our ability to achieve growth and sustained profitability. Forward-looking statements by their nature address matters that are, to different degrees, uncertain. Readers should bear these factors in mind when considering such statements and should not place undue reliance on such statements.

Forward-looking statements involve a number of assumptions, risks and uncertainties that could cause actual results to differ materially. In the past, actual results have differed from those suggested by forward looking statements and this may happen again. Important factors that could cause actual results to differ materially from those suggested by the forward-looking statements include, but are not limited to, the potential for ongoing disruption in the financial markets and in commercial activity generally as a result of U.S. and global political events, changes in monetary and fiscal policy, and other sources of instability; the impacts of inflation, employment disruption, and other financial difficulties facing our borrowers; the adequacy of our financial resources, including our sources of liquidity and ability to sell, fund and recover servicing advances, forward and reverse whole loans, future draws on existing reverse loans, and HECM and forward loan buyouts and put backs, as well as repay, renew and extend borrowings, borrow additional amounts as and when required, meet our MSR or other asset investment objectives and comply with our debt agreements, including the financial and other covenants contained in them; our ability to interpret correctly and comply with current or future liquidity, net worth and other financial and other requirements of regulators, the Federal National Mortgage Association (Fannie Mae), and Federal Home Loan Mortgage Corporation (Freddie Mac) (together, the GSEs), and the Government National Mortgage Association (Ginnie Mae), including our ability to implement a cost-effective response to Ginnie Mae’s risk-based capital requirements by the extended deadline granted to us by Ginnie Mae of May 1, 2025; our ability to timely reduce operating costs, or generate offsetting revenue, in proportion to the industry-wide decrease in originations activity; the impact of cost-reduction initiatives on our business and operations; the impact of our rebranding initiative; the amount of senior debt or common stock that we may repurchase

under any repurchase programs, the timing of such repurchases, and the long-term impact, if any, of repurchases on the trading price of our securities or our financial condition; breach or failure of Onity’s, our contractual counterparties’, or our vendors’ information technology or other security systems or privacy protections, including any failure to protect customers’ data, resulting in disruption to our operations, loss of income, reputational damage, costly litigation and regulatory penalties; our reliance on our technology vendors to adequately maintain and support our systems, including our servicing systems, loan originations and financial reporting systems, and uncertainty relating to our ability to transition to alternative vendors, if necessary, without incurring significant cost or disruption to our operations; the future of our long-term relationship with Rithm Capital Corp. (Rithm); our ability to close acquisitions of MSRs and other transactions, including the ability to obtain regulatory approvals; our ability to grow our reverse servicing business; our ability to retain clients and employees of acquired businesses, and the extent to which acquisitions and our other strategic initiatives will contribute to achieving our growth objectives; increased servicing costs based on increased borrower delinquency levels or other factors; uncertainty related to past, present or future claims, litigation, cease and desist orders and investigations regarding our servicing, foreclosure, modification, origination and other practices brought by government agencies and private parties, including state regulators, the Consumer Financial Protection Bureau (CFPB), State Attorneys General, the Securities and Exchange Commission (SEC), the Department of Justice or the Department of Housing and Urban Development (HUD); the reactions of key counterparties, including lenders, the GSEs and Ginnie Mae, to our regulatory engagements and litigation matters; increased regulatory scrutiny and media attention; any adverse developments in existing legal proceedings or the initiation of new legal proceedings; our ability to effectively manage our regulatory and contractual compliance obligations; our ability to comply with our servicing agreements, including our ability to comply with the requirements of the GSEs and Ginnie Mae and maintain our seller/servicer and other statuses with them; our ability to fund future draws on existing loans in our reverse mortgage portfolio; our servicer and credit ratings as well as other actions from various rating agencies, including any future downgrades; as well as other risks and uncertainties detailed in our reports and filings with the SEC, including our annual report on Form 10-K for the year ended December 31, 2024. Anyone wishing to understand Onity’s business should review our SEC filings. Our forward-looking statements speak only as of the date they are made and, we disclaim any obligation to update or revise forward-looking statements whether as a result of new information, future events or otherwise.

NON-GAAP FINANCIAL MEASURES

This presentation contains references to adjusted pre-tax income (loss) and adjusted pre-tax return on equity, both non-GAAP financial measures.

We believe these non-GAAP financial measures provide a useful supplement to discussions and analysis of our financial condition, because they are measures that management uses to assess the financial performance of our operations and allocate resources. In addition, management believes that this presentation may assist investors with understanding and evaluating our initiatives to drive improved financial performance. Management believes, specifically, that the removal of fair value changes of our net MSR exposure due to changes in market interest rates and assumptions provides a useful, supplemental financial measure as it enables an assessment of our ability to generate earnings regardless of market conditions and the trends in our underlying businesses by removing the impact of fair value changes due to market interest rates and assumptions, which can vary significantly between periods. However, these measures should not be analyzed in isolation or as a substitute to analysis of our GAAP pre-tax income (loss) or GAAP pre-tax return on equity, nor a substitute for cash flows from operations. There are certain limitations to the analytical usefulness of the adjustments we make to GAAP pre-tax income (loss) and GAAP pre-tax return on equity and, accordingly, we use these adjustments only for purposes of supplemental analysis. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Onity’s reported results under accounting principles generally accepted in the United States. Other companies may use non-GAAP financial measures with the same or similar titles that are calculated differently to our non-GAAP financial measures. As a result, comparability may be limited. Readers are cautioned not to place undue reliance on analysis of the adjustments we make to GAAP pre-tax income (loss) and GAAP pre-tax return on equity.

The Company has not provided reconciliations of guidance for Adjusted ROE, in reliance on the unreasonable efforts exception provided under Item 10(e)(1)(i)(B) of Regulation S-K. The Company is unable, without unreasonable efforts, to forecast certain items required to develop meaningful comparable GAAP financial measures. These items include the change in fair value of our net MSR exposure due to changes in market interest rates and assumptions which can vary significantly between periods and are difficult to predict in advance in order to include in a GAAP estimate.

See slide titled “Note Regarding Non-GAAP Financial Measures” for additional information.



Onity: attractive industry, leading position and substantial upside



Onity is a leader in the rapidly growing nonbank mortgage sector with a 30+ year history in originations and servicing



Onity completed a dramatic transformation in recent years across operational, financial and cultural dimensions



We believe Onity is now in an excellent position to create substantial value for our investors and stakeholders

NYSE: ONIT



Nonbank mortgage companies represent majority share of U.S. mortgage industry

Onity / PHH is a Top 10 Nonbank Servicer

Forward Residential Mortgages as of Q4'24

Rank	Servicer	UPB in \$B	Market Share *
1	Mr. Cooper	1,515	10.6%
2	NewRez (Rithm)	778	5.4%
3	PennyMac	666	4.6%
4	Freedom	625	4.4%
5	Rocket	562	3.9%
6	Dovenmuehle	340	2.4%
7	LoanCare	334	2.3%
8	Onity / PHH Mortgage	279	2.0%
9	Two Harbors	212	1.5%
10	ServiceMac	199	1.4%

* Market share of total addressable market including banks

*“Over the last 15 years, nonbanks have significantly increased their share of the mortgage market. They now originate roughly **65% of all mortgages** and service more than **50% of outstanding mortgage balances.**”*

*The top 10 nonbanks service almost **\$5 trillion in mortgages** and originate trillions of dollars of mortgages annually.”*

Former CFPB Director Rohit Chopra; May 10, 2024

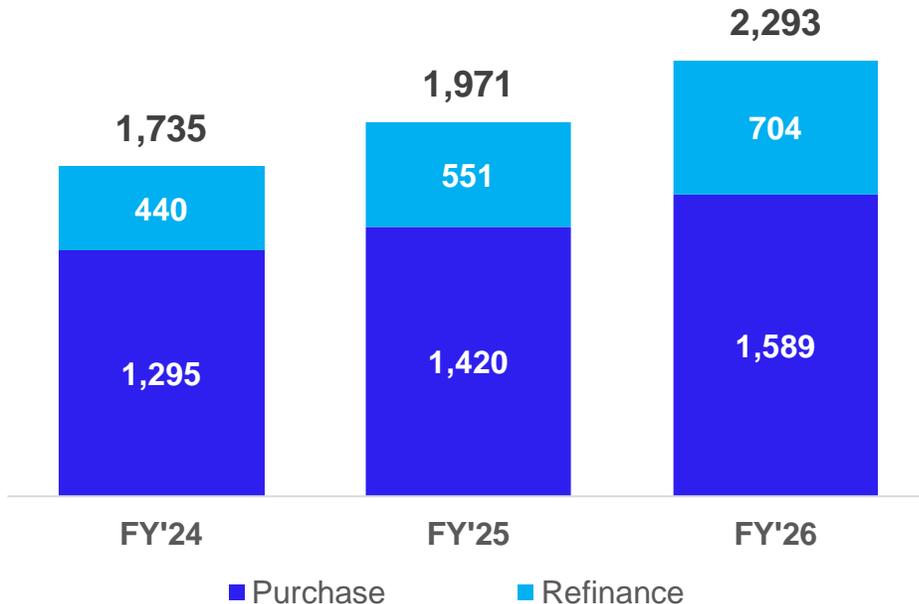
Table source: Inside Mortgage Finance Top Primary Mortgagers Servicers 4Q24



Total addressable market for forward residential mortgages projected to grow

Mortgage originations market forecasted to rise 14% FY'25 vs FY'24

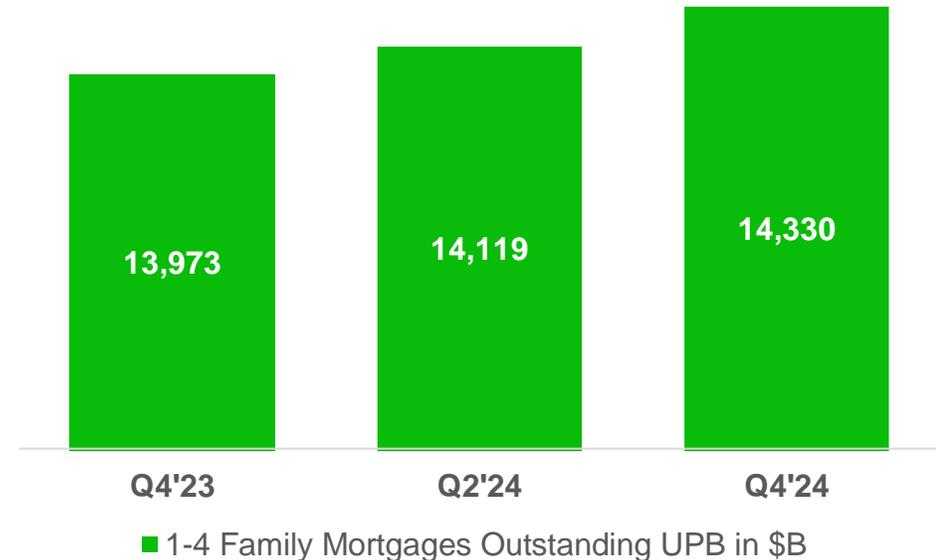
Estimated UPB in \$B



Source: Avg of MBA Mortgage Finance Forecast and FNMA Housing Forecast Feb'25

Mortgage servicing market continues steady growth, up \$357B Q4'24 vs Q4'23

Subservicing is ~30% of total market



Source: Inside Mortgage Finance Top Primary Mortgage Servicers 4Q24



Key Financial Highlights

Delivering profitable growth

Full-Year 2024

Adjusted Pre-tax Income^(a) **\$90M** ↑ **84%**
vs FY'23

GAAP Net Income^(b) **\$33M** ↑ *highest since 2013*

Adjusted Return on Equity^(c) **20%** ↑ *exceeded 12+% guidance*

Servicing UPB^(d) **\$302B** ↑ **\$13B**
vs YE'23

Strong capital management

Year-End 2024

Corporate & MSR Debt to Equity^(e) **2.96:1** ↓ **24%**
vs YE'23

Corporate Debt to Equity^(f) **1.01:1** ↓ **37%**
vs YE'23

Total Equity^(g) **\$493M** ↑ **23%**
vs YE'23

Total Liquidity^(h) **\$248M** ↑ **\$7M**
vs YE'23

a) See slides appendix for discussion of non-GAAP measures; b) Net income attributable to common stockholders; c) Annualized adjusted pre-tax income return on common equity, see appendix for discussion of non-GAAP measures (guidance from Q1'24 earnings presentation); d) As of 12/31/2024; e) Debt divided by mezzanine and stockholders' equity at period end (debt defined as face value of senior notes plus MSR financing liabilities); f) Debt divided by mezzanine and stockholders' equity at period end (corporate debt defined as face value of senior notes); g) Total mezzanine and stockholders' equity; h) Unrestricted cash plus available credit

2025+ operating priorities aligned with our strategy to create value

Strategy

Balance and Diversification | Prudent Capital-Light Growth | Industry-Leading Cost Structure
Top-Tier Operating Performance and Capabilities | Dynamic Asset Management

Operating Priorities



Accelerate Organic Growth

- Retain more MSRs
- Product expansion
- Enhanced targeting to increase recapture / win rate
- Expand asset management



Differentiate Operating Performance

- Improve alignment with customer value drivers
- Expand utilization of predictive analytics
- Continued digital workforce expansion and AI enablement



Elevate the Customer Experience

- Enhance engagement and personalization
- Technology-enabled, high-touch service
- Minimize customer effort

Expanded utilization of technology and data analytics are a key enabler



Onity Investment Highlights



Key Investment Highlights



Leading originator and servicer with scale across market segments

- ❖ **Top 10** mortgage nonbank servicer and correspondent lender^(a)
- ❖ Servicing UPB has increased **1.6x** since year-end '20^(b)

All-weather business positioned for any rate environment with strong tailwinds

- ❖ **Balanced and diversified** business
- ❖ **1.6x** industry average recapture rate^(c)
- ❖ **90-110%** target owned MSR hedge coverage ratio

Attractive servicing portfolio and efficient operations drive strong margins / cash flow

- ❖ Scalable platform with industry leading performance
- ❖ **47%** owned MSR^(d) and **53%** subserviced
- ❖ Adjusted servicing revenue^(e) **\$770M** FY'24 (\$638M in '22)

Decisive strategic actions improved the balance sheet and reduced leverage

- ❖ Debt to equity^(f) down **24%** in FY'24 vs year-end'23
- ❖ Opportunistic MSR sales and securitizations simplified balance sheet and enabled deleveraging

Attractive financial profile with clear path to value creation

- ❖ **9th straight quarter** of positive Adjusted Pre-tax Income^(g)
- ❖ **20% Adjusted Return on Equity^(h)** in FY'24

a) Sources: Inside Mortgage Finance Top Primary Mortgage Servicers 4Q24, Top Correspondent Lenders 9M24; b) As of 12/31/24; c) Onity FY'24 refinance recapture rate by balance divided by industry rate YTD (source: ICE Mortgage Monitor report Dec'24); d) As of 12/31/24, includes owned MSRs, reverse mortgage loans and other whole loans; e) See appendix for discussion of non-GAAP measures; f) Debt divided by mezzanine and stockholders' equity at period end (debt defined as face value of senior notes plus MSR financing liabilities); g) As of Q4'24, see appendix for discussion of non-GAAP measures; h) Annualized adjusted pre-tax income return on common equity, see appendix for discussion of non-GAAP measures



We are a leading nonbank servicer and originator across market segments

Servicing

<i>YE'24, \$B UPB</i>	Volume	Rank^(a)
Total Servicing	\$301.7	#8
Subservicing	\$159.0	#6
Owned Servicing	\$142.7	#11

Originations

<i>FY'24, \$B UPB</i>	Volume	Rank^(a)
Total Originations^(b)	\$29.7	#19
Correspondent	\$16.1	#7
Co-Issue	\$11.9	N/A

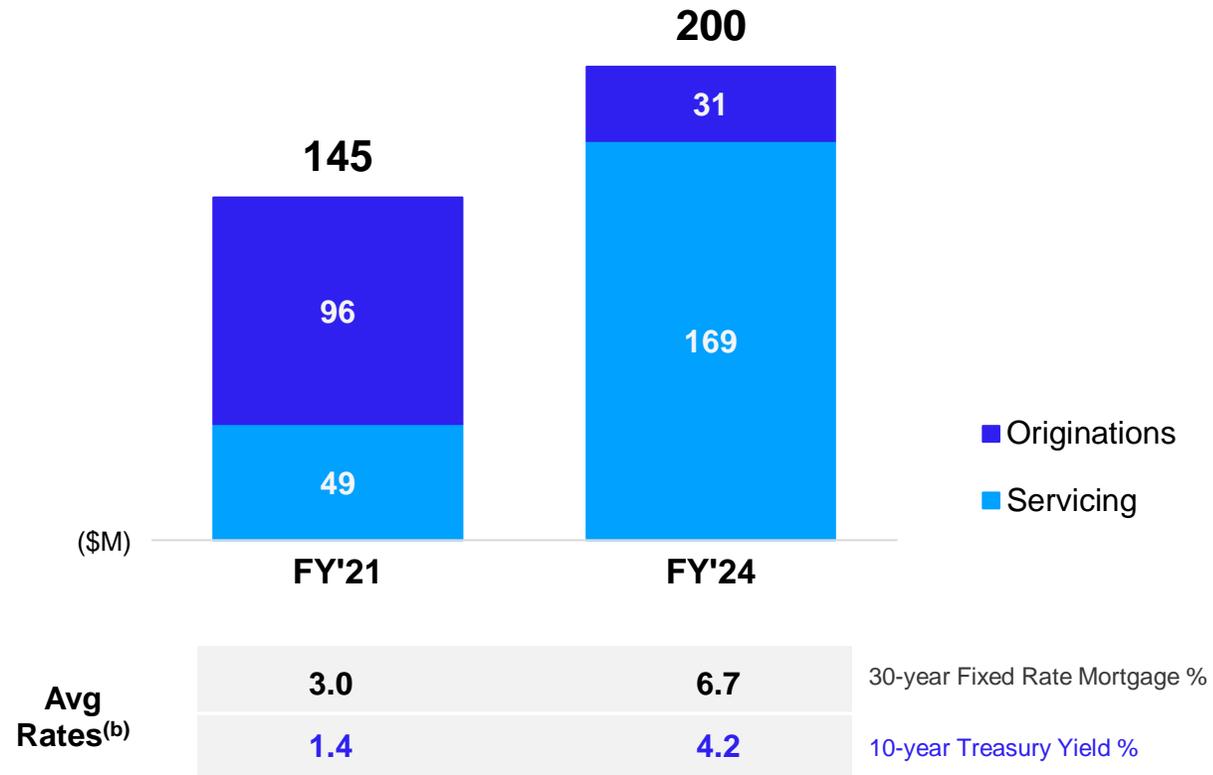
a) Onity / PHH volumes represent total servicing and total originations respectively; Inside Mortgage Finance rankings are based upon forward servicing/originations only; sources: Inside Mortgage Finance Top Primary Servicers 4Q24 (excluding banks), Top Residential Subservicers: September 30, 2024, Top 50 Firms in Owned Mortgage Servicing 4Q24, Top 50 Mortgage Lenders 12M2024, Top Correspondent Lenders 9M24; b) Total funded volume, does not include MSR bulk purchases



Balanced and diversified business performing through the interest rate cycle

Total business delivering increased profitability

Adjusted Pre-tax Income^(a)



2021 reflects the last full year before sharp rise in interest rates

Diverse capabilities create multiple growth opportunities

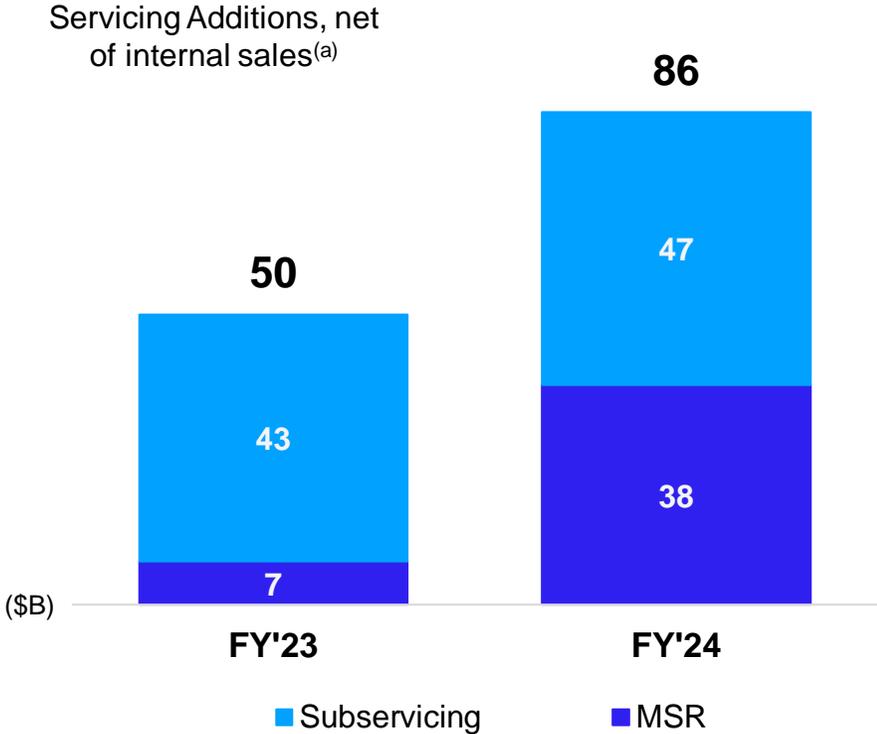
Origination & Replenishment	Servicing & Asset Management
Correspondent & Co-Issue	Owned & Subserviced
Subservicing Client Acquisition	Performing & Special
Consumer Direct	Asset Recovery
Forward & Reverse	
Agency & Private	
Small Balance Commercial	

a) See appendix for discussion of non-GAAP measures; b) 30-year fixed rate mortgage source: Freddie Mac Primary Mortgage Market Survey; 10-year Treasury Note Yield source: U.S. Department of the Treasury Resource Center

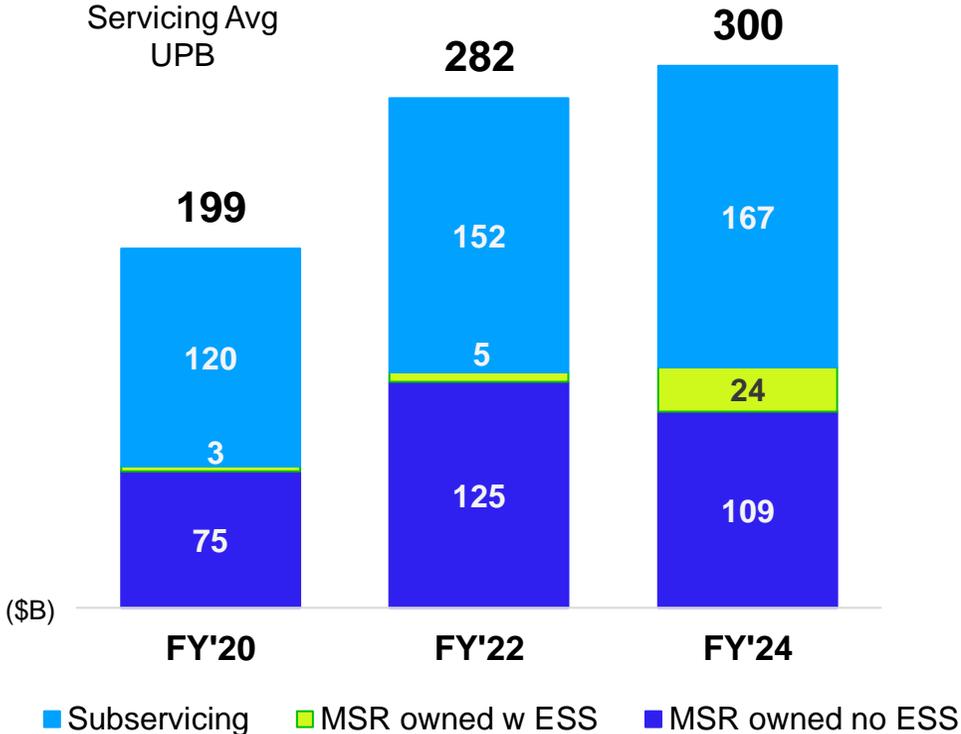


Growing servicing portfolio consistent with capital-light strategy

Servicing additions up 70% year-over-year



Growing total servicing portfolio

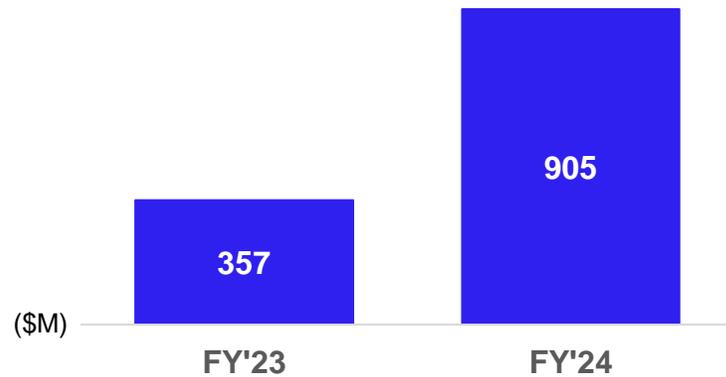


Disciplined and dynamic MSR management included \$15B of servicing released sales in 2024

a) Internal sales are defined as owned MSR sold to third party that Onity retains servicing as subservicer

Improved recapture performance more than doubled Consumer Direct volume

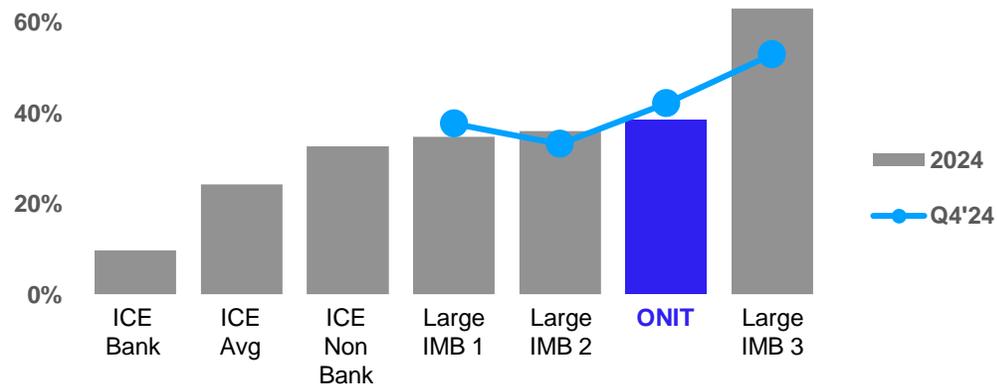
Consumer Direct Volume up 2.5x YoY



How we are driving results

- ✓ Investing in technology
 - Enabling efficiency, timeliness and cost savings
 - Enhancing the digital experience for borrowers
- ✓ Leveraging power of predictive analytics
 - Building / enhancing proprietary models
 - Optimizing lead management
- ✓ Expanding products
 - Second liens, home purchase value proposition
 - Reverse proprietary

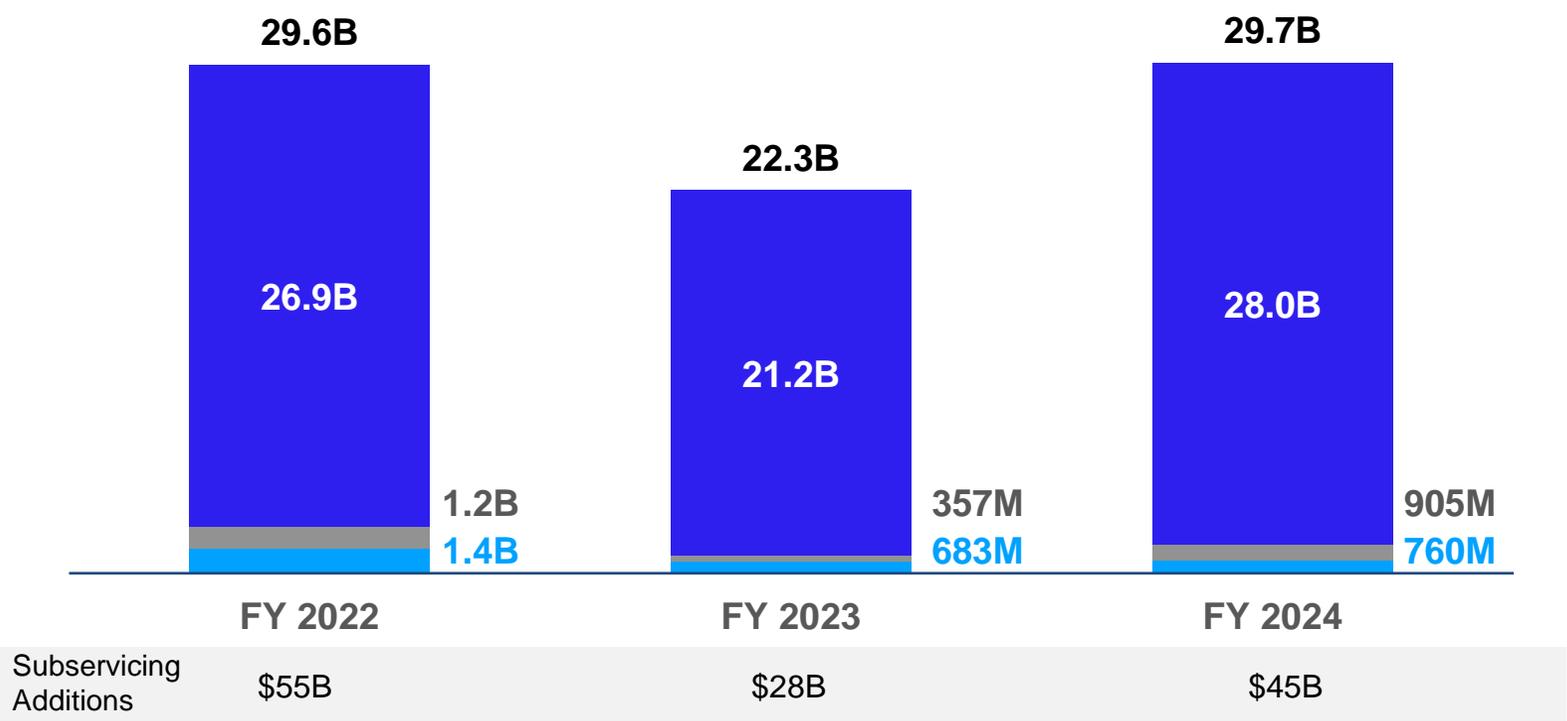
ONIT Refinance Recapture Rate 1.6x Industry Average^(a)



a) Onity FY'24 refinance recapture rate by balance divided by industry rate YTD (source: ICE Mortgage Monitor report Dec'24); Large IMB 1, 2, and 3 are explicitly stated in or calculated from their earnings presentations; see Onity's Q4'24 earnings presentation for more information

Servicing replenishment and growth mainly through Correspondent and Co-Issue

Funded Volume & Adjusted Revenue^(a) Margin by Channel^(b)



<u>Adjusted Revenue margin (bps)</u>		
20	22	24
355	348	356
447	341	341

Forward Correspondent Lending & Co-Issue
 Primarily origination channel drives servicing portfolio growth though MSR purchases and subservicing additions

Consumer Direct
 Active call center with focus on recapturing existing servicing book, will be key focus in the shifting rate environment

Reverse
 Opportunistic origination through retail, wholesale and correspondent channels, under the guidelines of the HECM reverse mortgage insurance program of the FHA

a) See appendix for discussion of non-GAAP measures; b) Origination channel's total Adjusted revenue divided by its funded UPB (pull-through adjusted lock UPB for Consumer Direct)



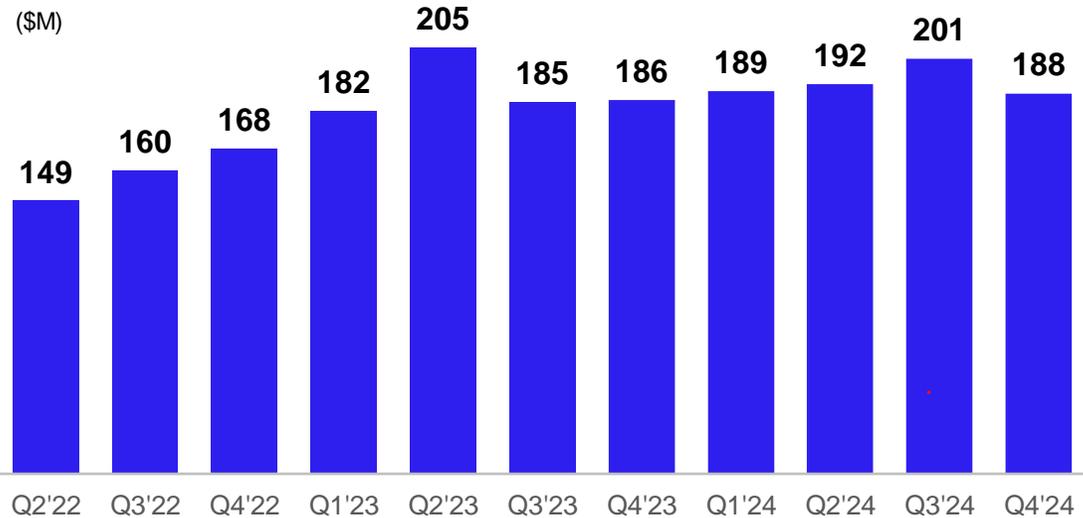
Highly attractive servicing portfolio drives robust cash flow

\$302B total servicing UPB at year-end '24

Subservicing 53% Advancing requirements are highly limited with advances in some cases carrying cost of reimbursement

Owned MSR^(b)	GSE 32%	P&I advanced limit of 4 months. T&I until resolution
	PLS 4%	Advance P&I and T&I until resolution or stop advance
	Gov't^(c) 11%	Advance P&I and T&I until resolution

Adjusted servicing revenue^(a)



Well-diversified servicing portfolio generating strong servicing revenue and cash flow

a) See appendix for discussion of non-GAAP measures; b) Includes owned MSRs, reverse mortgage loans and other whole loans; c) Includes reverse and other government products with GNMA and non-GNMA investors



Delivering top-tier operating performance while improving customer experience

Recognized Top-Tier Performance



Awarded for 4 Consecutive Years



Awarded for 2020-2022 and in 2023-2024 Recognized as a Subservicer



HUD Tier 1 Ranked for 4 Consecutive Years



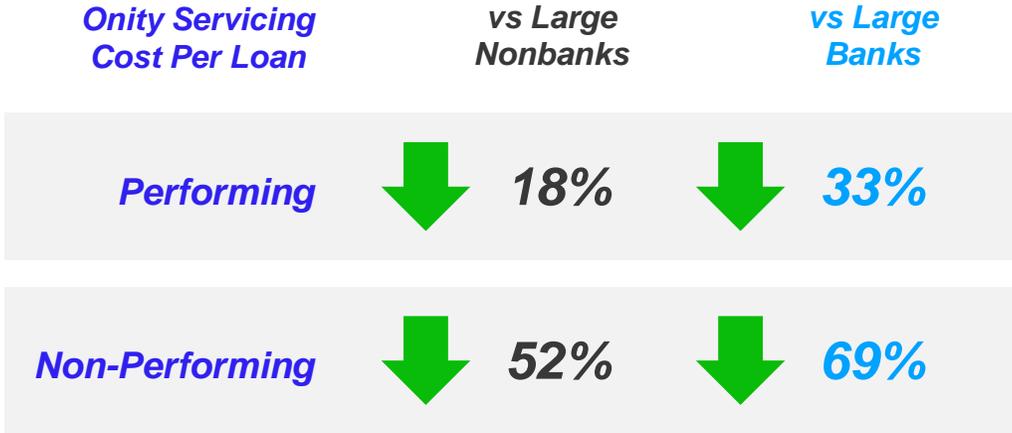
2024 Best in Class Center of Excellence Intelligent Automation Award



2023 & 2024 Affiliate Company of the Year

Competitive Cost Structure

FY'23 fully-loaded cost per loan^(a)

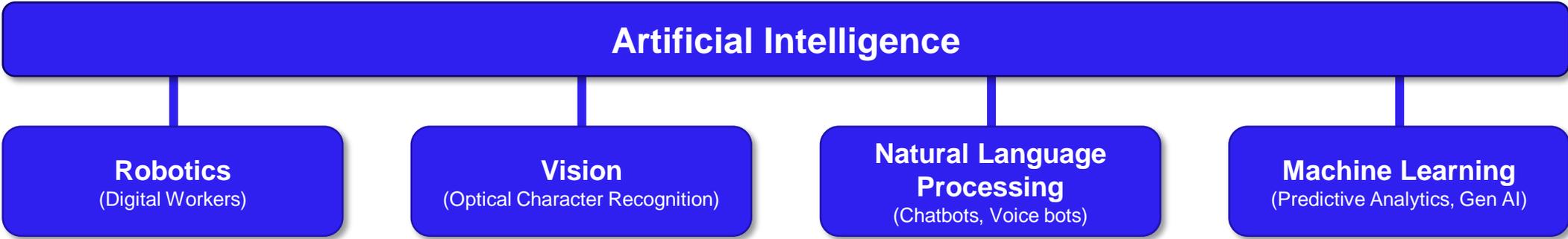


Servicing NPS^(b) up 24% vs Q1'23



a) FY'23 for forward residential mortgages; large nonbanks excludes Onity; cost per loan defined as fully-loaded opex divided by avg loan count; industry data source: MBA's 2024 Servicing Operations Study; b) Servicing NPS is weighted avg of borrower surveys for Forward and Reverse Servicing

Investing in multiple AI applications to enhance capabilities and performance



- ✓ Digital bots covering over 150 processes
- ✓ Save 50k+ manual hours of effort per month

- ✓ OCR/IDP document identification and processing
- ✓ Neural network enabled data extraction

- ✓ 88% of customer inquiries resolved through digital interface channels
- ✓ Voice bots in pilot

- ✓ Decision models drive efficiency and productivity
- ✓ Gen AI assisted subservicing client support (LASI)

All statistics as of Q4'24

Award-winning automation COE^(a) focused on improving customer experience

a) Onity received the 2024 Best in Class Center of Excellence Intelligent Automation Award (SSON Impact Awards)



Reached 11-year high for full-year GAAP Net Income with Adjusted Pre-tax Income at highest point since 2018 PHH acquisition

FY'24 Highlights			Trend vs FY'23 		
\$33M	GAAP Net Income*		8%	GAAP ROE ^(b)	
\$4.13	Diluted EPS		\$56	Book Value Per Share ^(c)	
\$90M	Adjusted PTI ^(a)		20%	Adjusted ROE ^(d)	
\$86B	Servicing Additions		\$300B	Servicing Avg UPB	

**attributable to common stockholders*

Debt restructuring actions (\$41M net costs in Q4) clear path for stronger earnings growth

a) See appendix for discussion of non-GAAP measures; b) GAAP annualized return on common equity; see appendix for calculation; c) Common stockholders' equity divided by common shares d) Annualized adjusted pre-tax income return on common equity; see appendix for calculation



Successfully executed strategic transactions to significantly strengthen balance sheet while maintaining liquidity

Debt to Equity Ratio ^(a)	2.96:1 YE'24	↓ 24% vs YE'23
Corporate Debt Reduction ^(b)	\$145M FY'24	↓ 22% vs YE'23
Total Liquidity ^(c)	\$248M YE'24	↑ \$7M vs YE'23

- **Issued new \$500M 5-year high-yield debt**
 - Extinguished intermediate-term more expensive corporate debt at parent company
 - Reduced annual interest expense by \$14M
- **Closed sale of Onity's 15% interest in JV with Oaktree (MAV) for \$49M**
 - MAV subservicing locked in for 5 years
 - Enhanced restrictions on MSR sales
- **Acquired reverse assets from Waterfall**
 - Issued attractively priced preferred equity for assets
 - Post-closing adjustment under discussion for \$14M UPB of related assets

Book value per share^(d) increased \$4 year-over-year to \$56 year-end 2024 even with \$41 million (\$5 per share) in debt restructuring impact

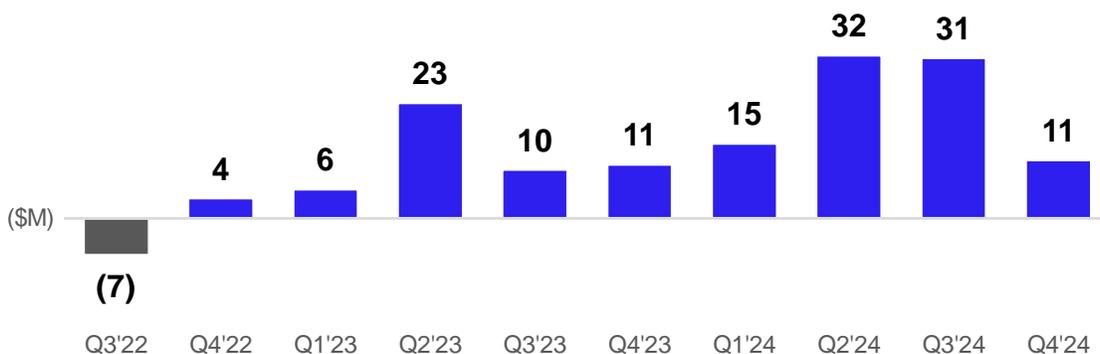
a) Debt divided by mezzanine and stockholders' equity at period end; debt defined as face value of senior notes plus MSR financing liabilities; b) Corporate debt defined as face value of senior notes; c) Unrestricted cash plus available credit; d) Common stockholders' equity divided by common shares



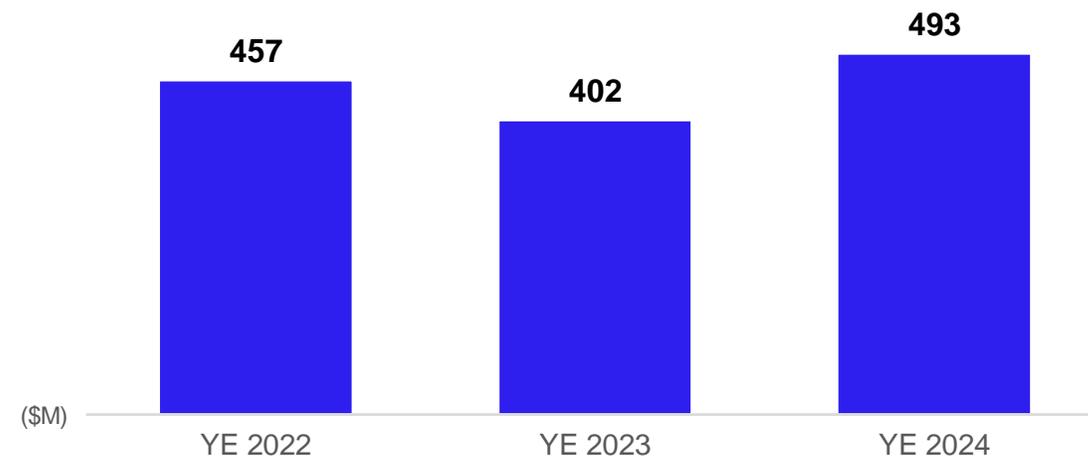
Strong and improving financial performance

Adjusted Pre-Tax Income^(a)

Ninth consecutive quarter of positive Adjusted pre-tax income

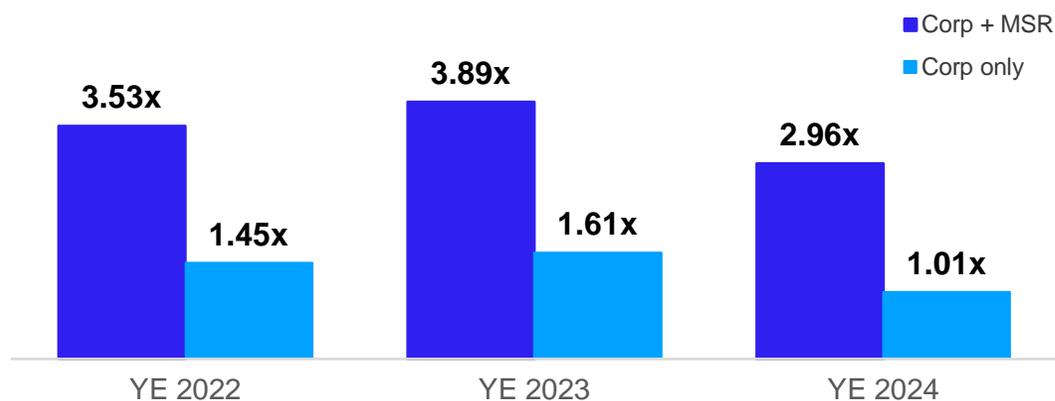


Total Equity^(b)

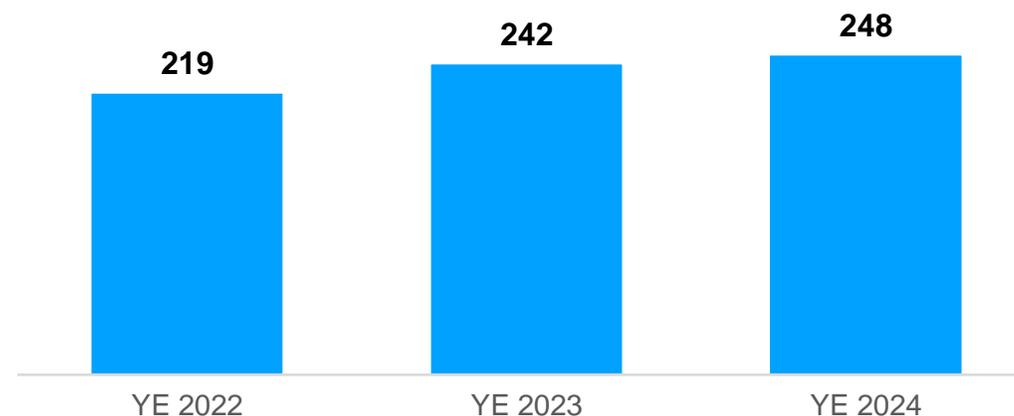


Corporate & MSR Debt^(b) / Total Equity^(c)

Leverage + Liquidity



Total Liquidity^(d)



a) See appendix for discussion of non-GAAP measures; b) Total mezzanine and stockholders' equity; c) Debt divided by mezzanine and stockholders' equity at period end (debt defined as face value of senior notes plus MSR financing liabilities); d) Unrestricted cash plus available credit



Looking ahead to 2025, we expect successful execution of our strategy to generate increasing returns

Strategy

- ❖ Balance and diversification
- ❖ Prudent capital-light growth
- ❖ Industry-leading cost structure
- ❖ Top-tier operating performance and capabilities
- ❖ Dynamic asset management

Financial Objectives

- ❖ Sustain Adjusted Pre-tax Income^(a) performance
- ❖ Maintain earnings stability
- ❖ Increase scale of platform
- ❖ Capitalize on market-cycle opportunities

Full-Year 2025 Guidance^(b)

- Adjusted ROE^(c) of 16-18%
- Increase total servicing UPB 10+^(d)
- Maintain 90-110% target hedge coverage
- Maintain efficiency ratio^(e)

Long-term objective to have D/E leverage in line with peers

a) See appendix for discussion of non-GAAP measures; b) Assumes we achieve our objectives and there are no adverse changes to market, industry, or business conditions or legal and regulatory matters; in the past, results have differed materially from our expectations, and this may happen again; c) Annualized adjusted pre-tax income return on common equity (see appendix for discussion of non-GAAP measures); d) Increase from year-end 2023 to year-end 2024; e) Adjusted operating expenses (excl. overhead allocation) divided by adjusted revenue



Well-positioned to grow earnings in 2025 and beyond



Balanced and diversified model performs through interest rate cycles

Capital-light strategy fuels growth

Customer-first focus supported by innovative technology solutions

Cost-effective, technology enabled, global servicing platform

Experienced leadership team driving strong business performance



Appendix | Mortgage Basics



Residential mortgage loans can be categorized by structure, product and investors

Residential Loan Type



- **FHA:** Federal Housing Administration
- **FHLMC:** Federal Home Loan Mortgage Corporation (Freddie Mac)
- **FNMA:** Federal National Mortgage Association (Fannie Mae)
- **GNMA:** Government National Mortgage Association (Ginnie Mae)

- **GSE:** Government Sponsored Enterprise (FNMA, FHLMC)
- **HECM:** Home Equity Conversion Mortgage
- **USDA:** US Department of Agriculture
- **VA:** Department Of Veterans Affairs



Residential mortgage loans are categorized by delinquency status

Delinquency Status

Performing
*loan is current
<60 days past due*

NPL
Non-Performing
60+ days past due (2 or more payments)

RPL
Re-Performing
was NPL, now cured or modified

BK
Bankruptcy
loans in BK can be NPL or performing on a plan

REO
Real Estate Owned
property is transferred for sale after foreclosure

FC
Foreclosure

- Typically, after 120 days past due, loan is referred to FC, notice of default is sent and ~30 days are given to reinstate the loan before the FC process begins
- FC timelines vary by state, divided between “judicial” states where the foreclosure process can take years and “non-judicial” where it can be a matter of months



Mortgage Servicing Right (MSR) is the present value of future income streams

MSR Fundamentals

- MSR value is future cash flow of all revenue earned and expenses incurred servicing a loan, discounted at market rate.
- Revenues are earned through an interest only (IO) strip when borrowers make payments, borrower fees, investor incentives and float from payments and payoffs held prior to remittance to investors.
- Value of MSR based on 2 critical components:
 - 1) **Life of the loan (cash flow):**
 - Servicers only earn income while loan is active, i.e., there is no revenue or residual value when loan refinances or pays off
 - Difference between loan interest rate and market interest rate impacts life of loan due to refinance incentive
 - 2) **Borrower delinquency** negatively impacts both revenue and operating expenses
 - Revenue: servicers cannot collect IO strip nor earn float on delinquent loans and can only earn investor incentives for curing borrower delinquency
 - Expenses: servicing expenses increase ~10x on delinquent loans due to collections, loss mitigation, bankruptcy and/or foreclosure processes

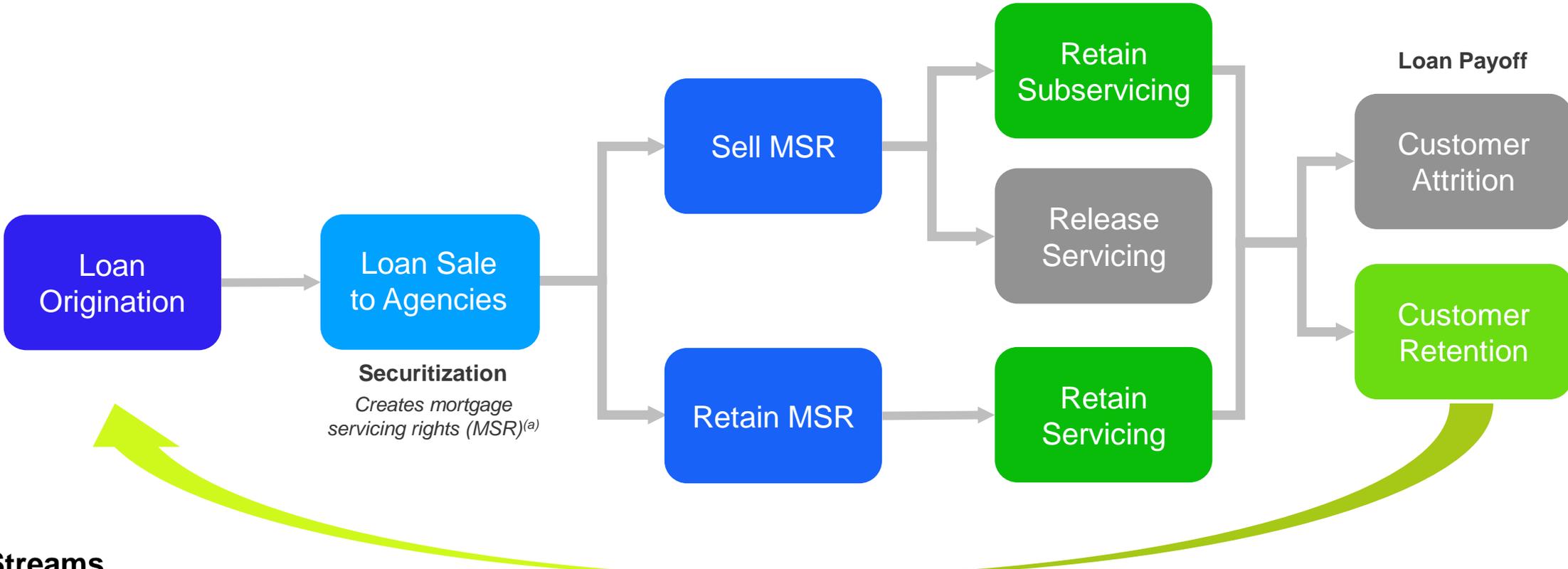
Scenarios^(a) illustrating the impact of economic conditions and mortgage rates on value of MSR:

I. Base Case	II. Recession with Lower Mortgage Rates	III. Stable with Lower Mortgage Rates	IV. Expansion with Higher Mortgage Rates
Economy: Stable	Economy: Recession	Economy: Stable	Economy: Expansion
Mortgage Rate: 6%	Mortgage Rate: 5%	Mortgage Rate: 5%	Mortgage Rate: 7%
Avg. Life of Loan: 36 Months	Avg. Life of Loan: 35 Months	Avg. Life of Loan: 33 Months	Avg. Life of Loan: 38 Months
Max Delinquency: 4%	Max Delinquency: 10%	Max Delinquency: 3%	Max Delinquency: 4%
MSR Value: 110bps	MSR Value: 99bps	MSR Value: 102bps	MSR Value: 118bps

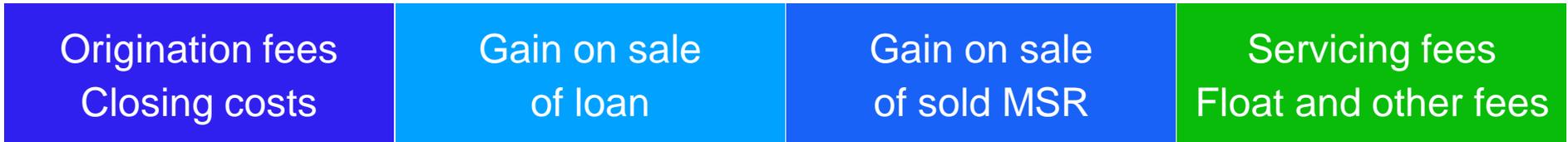
a) Scenarios are meant to be illustrative only. Scenarios II to IV assume sharp change in the economy and/or mortgage rates 12 months after origination of the loan.



Nonbank residential mortgage business is a virtuous revenue cycle



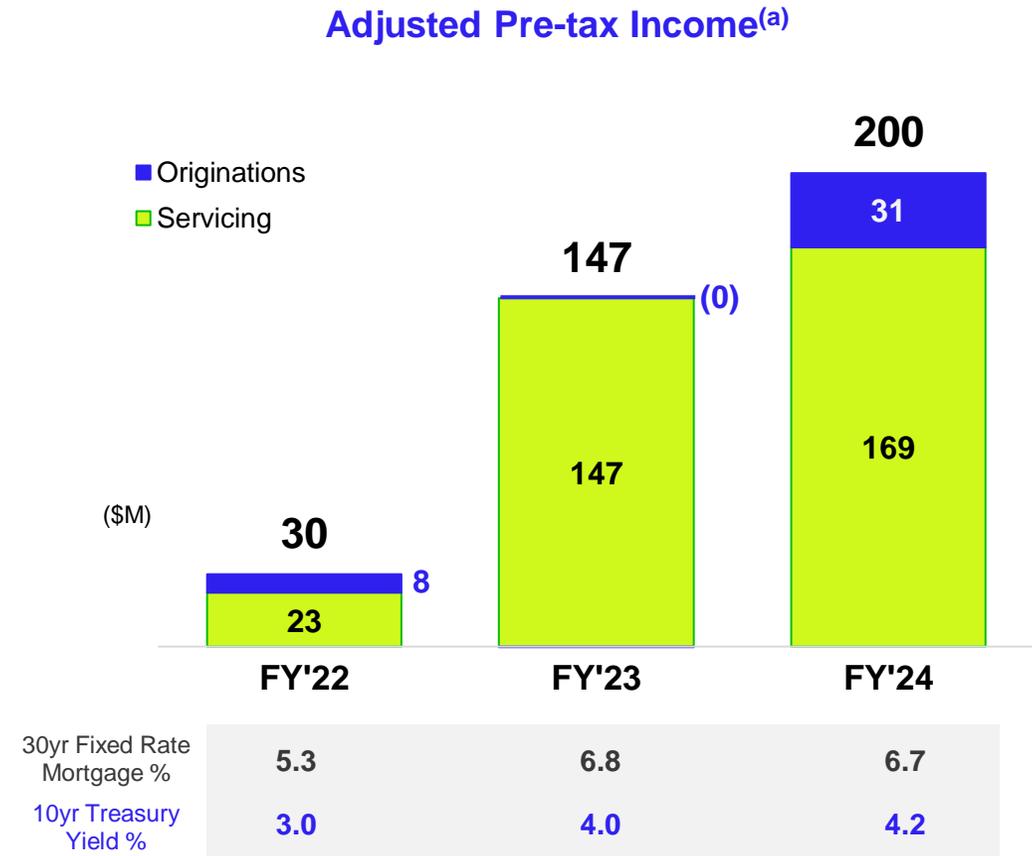
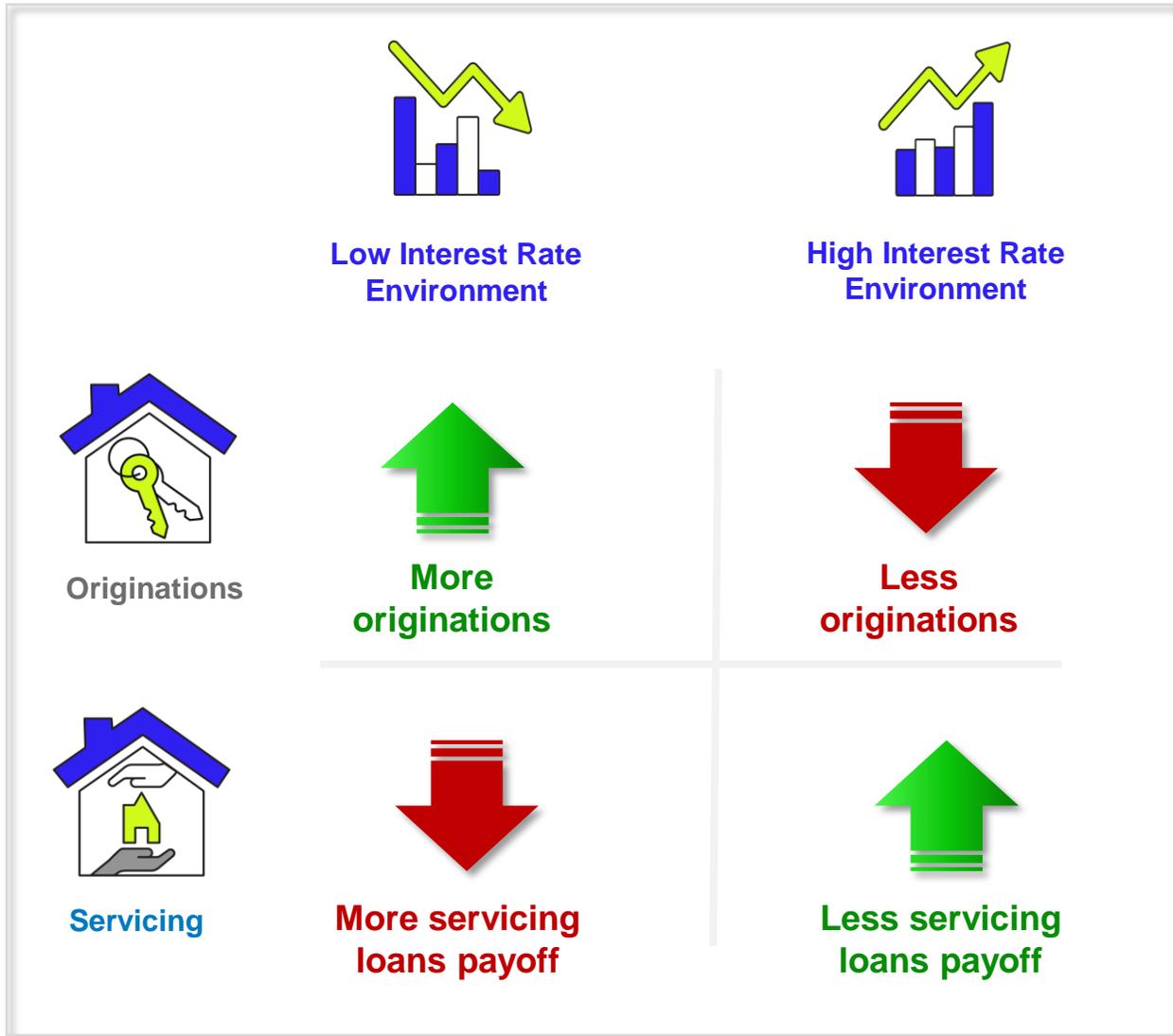
Revenue Streams



a) MSR is the present value of future revenue less operational cost to service for the life of the loan. See MSR appendix slide for more detail.



Originations and Servicing provide balanced earnings through interest rate cycles



30-year fixed rate mortgage source: Freddie Mac Primary Mortgage Market Survey; 10-year Treasury Note Yield source: U.S. Department of the Treasury Resource Center

a) See appendix for discussion of non-GAAP measures

Value proposition for integrated Reverse originator, servicer and subservicer platform

Strong contributor to profitability

Adjusted Pre-Tax Income^(a)

(\$M)	FY'22	FY'23	FY'24
Servicing	11	41	22
Originations	12	(3)	2
Total Reverse	23	38	24

\$760M	Reverse Originations FY'24 ➢ 3% of total volume
\$22B	Reverse Owned Servicing and Subservicing Avg UPB Q4'24 ➢ 7% of total book
~19%	Q4'24 natural hedge for forward MSR

- ✓ Delivers **robust and consistent profitability**
- ✓ Creates **upside potential on originations** market if rates decline
- ✓ Offers **effective and cost-efficient hedge** to the forward MSR
- ✓ Appeals to Correspondent clients that want a **one-stop solution** for all production – few have combined forward and reverse capabilities
- ✓ Provides **pricing prowess and servicing skills** to acquire reverse assets; executed 3 times in last 7 quarters with more in pipeline
- ✓ Generates **significant liquidity and accretive earnings** through securitizations (~\$119M of liquidity Jun'23 to Dec'24)
- ✓ Allows **growth opportunity** with senior home equity at over \$14T in Q3'24, up from ~\$9T in Q1'21^(b)

a) See appendix for discussion of non-GAAP measures; b) Source: National Reverse Mortgage Lenders Association press releases dated 7/23/21 and 1/10/25

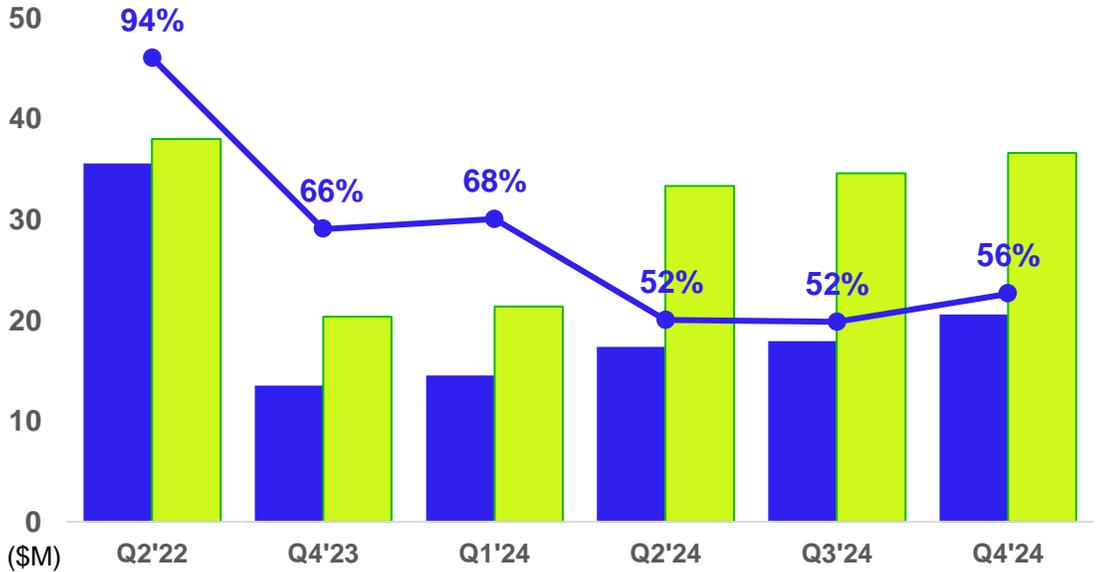


Appendix | Results & Reconciliations

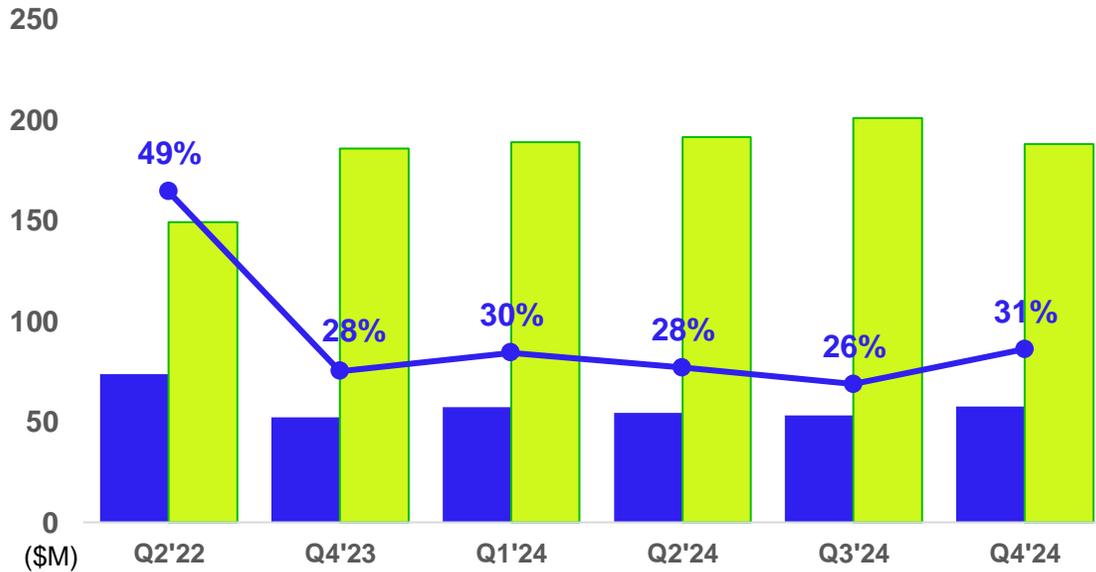


Scale and diligent cost management improving operating efficiency

Originations



Servicing^(a)



Adjusted Opex Adjusted Revenue Efficiency Ratio

Efficiency Ratio = Adjusted Operating Expenses as % of Adjusted Revenue



Condensed Consolidated Balance Sheets (unaudited)

Assets (Dollars in millions)	December 31, 2023	September 30, 2024	December 31, 2024
Cash and cash equivalents	202	202	185
Restricted cash	54	78	81
Mortgage servicing rights (MSRs), at fair value	2,272	2,224	2,466
Advances, net	679	523	577
Loans held for sale, at fair value	677	1,198	1,290
Loans held for investment, at fair value	7,976	8,331	11,125
Receivables, net	155	172	176
Investment in equity method investee	38	31	-
Premises and equipment, net	13	12	11
Other assets	106	96	111
Contingent loan repurchase asset	343	361	412
Total Assets	12,514	13,227	16,435
Liabilities, Mezzanine & Stockholders' Equity			
	December 31, 2023	September 30, 2024	December 31, 2024
Home Equity Conversion Mortgage-Backed Securities (HMBS) related borrowings, at fair value	7,797	8,132	10,872
Other financing liabilities, at fair value	900	826	847
Advance match funded liabilities	500	377	417
Mortgage loan financing facilities, net	711	1,356	1,528
MSR financing facilities, net	916	805	958
Senior notes, net	596	535	487
Other liabilities	349	366	421
Contingent loan repurchase liability	343	361	412
Total Liabilities	12,112	12,759	15,942
Mezzanine Equity	-	-	50
Stockholders' Equity	402	468	443
Total Liabilities, Mezzanine and Stockholders' Equity	12,514	13,227	16,435



Condensed Balance Sheet Breakdown

Assets (Dollars in millions)	December 31, 2024	Rithm, MAV & other pledged MSR	Reverse mortgages	GNMA EBO	All others
Cash and cash equivalents	185				185
Restricted cash	81				81
Mortgage servicing rights (MSRs), at fair value	2,466	584			1,883
Advances, net	577				577
Loans held for sale, at fair value	1,290				1,290
Loans held for investment, at fair value	11,125		10,872		253
Receivables, net	176				176
Investment in equity method investee	-				
Premises and equipment, net	11				11
Other assets	111				111
Contingent loan repurchase asset	412			412	
Total Assets	16,435	584	10,872	412	4,567
Liabilities, Mezzanine & Stockholders' Equity	December 31, 2024	Rithm, MAV & other pledged MSR	Reverse mortgages	GNMA EBO	All others
Home Equity Conversion Mortgage-Backed Securities (HMBS) related borrowings, at fair value	10,872		10,872		
Other financing liabilities, at fair value	847	584			263
Advance match funded liabilities	417				417
Mortgage loan financing facilities, net	1,528				1,528
MSR financing facilities, net	958				958
Senior notes, net	487				487
Other liabilities	421				421
Contingent loan repurchase liability	412			412	
Total Liabilities	15,942	584	10,872	412	4,075
Mezzanine Equity	50				50
Stockholders' Equity	443				443
Total Mezzanine and Stockholders' Equity	493				493
Equity to Asset Ratio	3.0%				10.8%



Condensed Consolidated Statement of Operations (unaudited)

(Dollars in millions)	Year Ending December 31, 2022	Year Ending December 31, 2023	Year Ending December 31, 2024
Revenue			
Servicing and subservicing fees	863	947	832
Gain on reverse loans held for investment and HMBS-related borrowings, net	36	47	42
Gain on loans held for sale, net	22	41	59
Other revenue, net	33	32	42
Total Revenue	954	1,067	976
MSR Valuation Adjustments, net	(10)	(232)	(96)
Operating Expenses			
Compensation and benefits	289	229	232
Servicing and origination	65	57	52
Technology and communications	58	53	53
Professional services	49	22	53
Occupancy, equipment and mailing	42	32	31
Other expenses	29	19	15
Total Operating Expenses	532	412	436
Other Income (Expense)			
Interest income	46	78	93
Interest expense	(186)	(274)	(289)
Pledged MSR liability expense	(255)	(296)	(175)
Gain (loss) on extinguishment of debt	1	1	(49)
Earnings of equity method investee	18	7	23
Other, net	(10)	3	(7)
Total Other Income (Expense), net	(386)	(480)	(404)
Income (loss) before income taxes	25	(58)	39
Income tax expense (benefit)	(1)	6	5
Net income (loss)	26	(64)	34
Preferred stock dividend	-	-	(1)
Net Income (loss) attributable to common stockholders	26	(64)	33

Note Regarding Non-GAAP Financial Measures

In the following slides, we present supplemental information (including reconciliations) relating to certain illustrative adjustments to GAAP pre-tax income (loss) and GAAP pre-tax return on equity. We believe these non-GAAP financial measures provide a useful supplement to discussions and analysis of our financial condition, because they are measures that management uses to assess the financial performance of our operations and allocate resources. In addition, management believes that this presentation may assist investors with understanding and evaluating our initiatives to drive improved financial performance. Management believes, specifically, that the removal of fair value changes of our net MSR exposure due to changes in market interest rates and assumptions provides a useful, supplemental financial measure as it enables an assessment of our ability to generate earnings regardless of market conditions and the trends in our underlying businesses by removing the impact of fair value changes due to market interest rates and assumptions, which can vary significantly between periods. However, these measures should not be analyzed in isolation or as a substitute to analysis of our GAAP pre-tax income (loss) or GAAP pre-tax return on equity, nor a substitute for cash flows from operations. There are certain limitations to the analytical usefulness of the adjustments we make to GAAP pre-tax income (loss) and GAAP pre-tax return on equity and, accordingly, we use these adjustments only for purposes of supplemental analysis. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Onity's reported results under accounting principles generally accepted in the United States. Other companies may use non-GAAP financial measures with the same or similar titles that are calculated differently to our non-GAAP financial measures. As a result, comparability may be limited. Readers are cautioned not to place undue reliance on analysis of the adjustments we make to GAAP pre-tax income (loss) and GAAP pre-tax return on equity.

The Company has not provided reconciliations of guidance for Adjusted ROE, in reliance on the unreasonable efforts exception provided under Item 10(e)(1)(i)(B) of Regulation S-K. The Company is unable, without unreasonable efforts, to forecast certain items required to develop meaningful comparable GAAP financial measures. These items include the change in fair value of our net MSR exposure due to changes in market interest rates and assumptions which can vary significantly between periods and are difficult to predict in advance in order to include in a GAAP estimate.

Beginning with the three months ended March 31, 2023, for purposes of calculating Income Statement Notables and Adjusted Pre-Tax Income, we changed the methodology used to calculate MSR Valuation Adjustments due to rates and assumption changes to use a runoff calculation that reflects the actual runoff of the fair value of the MSR instead of the realization of expected cash flows (the prior methodology). We made this change because reporting on the actual runoff of the MSR fair value provides an additional supplemental piece of information for investors to assess this fair value runoff in addition to realization of expected cash flows (which are still provided in the financial statements), and this supplemental piece of information mirrors the way that management assesses the performance of our Servicing segment and the owned MSR portfolio. MSR Valuation Adjustments for the fiscal year 2022 have been revised from prior presentations to reflect the methodology we adopted during the first quarter of 2023.

Beginning with the three months ended December 31, 2024, for purposes of calculating Income Statement Notables and Adjusted Pre-Tax Income, we changed the methodology used to calculate Other Income Statement Notables to include change in fair value due to interest rates for reverse loan buyouts (reported in gain/loss on loans held for sale, at fair value). We made this change to align with the change to our risk management approach to include changes in fair value of reverse loan buyouts due to interest rates in our MSR hedge strategy, consistent with other notables, such as Forward MSR Valuation Adjustments due to rates and assumption changes, net and Reverse Mortgage Fair Value Change due to rates and assumption changes. Other Income Statement Notables (a component of Other Notables) for the first three quarters of 2024 have been revised from prior presentations to reflect the methodology we adopted during the fourth quarter of 2024.

On the slide titled "Notables and Adjusted Pre-tax Income (Loss) Calculation", we adjust GAAP pre-tax income (loss) for the following factors: MSR valuation adjustments, expense notables, and other income statement notables. MSR valuation adjustments are comprised of changes to Forward MSR and Reverse mortgage valuations due to rates and assumption changes. Expense notables include significant legal and regulatory settlement expenses, expense recoveries, severance and retention costs, LTIP stock price changes, consolidation of office facilities and other expenses (such as costs associated with strategic transactions). Other income statement notables include non-routine transactions that are not categorized in the above.

On the slide titled "ROE Calculations", we present our calculation of annualized return on equity based on GAAP net income, as well as an annualized return on equity calculation based on adjusted pre-tax income (loss) as calculated in the following slide.



Notables and Adjusted Pre-tax Income (Loss) Calculation

(Dollars in millions)	Q4'23	Q1'24	Q2'24	Q3'24	Q4'24	FY'21	FY'22	FY'23	FY'24
I Reported net income (loss)	(47)	30	11	21	(28)	18	26	(64)	34
A Income tax benefit (expense)	(2)	(2)	(3)	(6)	6	22	1	(6)	(5)
II Reported pre-tax income (loss) [I – A]	(46)	32	14	28	(34)	(4)	25	(58)	39
Forward MSR valuation adjustments due to rates and assumption changes, net ^{(a)(b)(c)}	(64)	18	(13)	(1)	14	11	151	(121)	17
Reverse mortgage fair value change due to rates and assumption changes ^{(b)(d)}	13	1	(4)	9	(15)	(23)	(48)	(3)	(7)
III Total MSR valuation adjustments due to rates and assumption changes, net	(51)	19	(17)	8	(1)	(12)	103	(124)	10
Significant legal and regulatory settlement expenses	(3)	(2)	2	(6)	(2)	(12)	7	21	(8)
Expense recoveries	-	-	-	-	-	(3)	4	-	-
Severance and retention ^(e)	(2)	(2)	(1)	(0)	(0)	-	(19)	(7)	(3)
LTIP stock price changes ^(f)	(1)	3	1	(1)	(1)	(6)	6	3	1
Office facilities consolidation	0	(0)	0	(0)	(0)	(0)	(4)	0	(0)
Other expense notables ^(g)	1	(1)	(1)	0	(0)	(16)	1	2	(2)
B Total expense notables	(5)	(2)	1	(7)	(4)	(37)	(5)	18	(12)
C Gain (loss) on extinguishment of debt	0	1	0	0	(51)	(15)	1	1	(49)
D Gain on sale of MAV canopy	-	-	-	-	14	-	-	-	14
E Other income statement notables ^(h)	(1)	(2)	(3)	(5)	(3)	(1)	(4)	(2)	(13)
IV Total other notables [B + C + D + E]	(5)	(2)	(2)	(12)	(44)	(52)	(9)	17	(60)
V Total notables⁽ⁱ⁾ [III + IV]	(56)	17	(19)	(4)	(45)	(64)	94	(107)	(51)
Adjusted pre-tax income (loss)^(j) [II – V]	11	15	32	31	11	59	(70)	49	90
Weighted average common shares outstanding (diluted) <i>in M</i>	7.7	8.0	7.9	8.1	7.9	9.4	9.0	7.6	8.1



ROE Calculations

(Dollars in millions)	Q4'23	Q1'24	Q2'24	Q3'24	Q4'24	FY'21	FY'22	FY'23	FY'24
I Reported net income (loss)	(47)	30	11	21	(28)	18	26	(64)	34
A Preferred stock dividend	-	-	-	-	(1)	-	-	-	(1)
II Reported net income (loss) attributable to common stockholders [I + A]	(47)	30	11	21	(29)	18	26	(64)	33
III Annualized net income (loss) [II * 4 for qtr.]	(190)	120	42	86	(114)	18	26	(64)	33
B Beginning period common equity	445	402	432	446	468	415	477	457	402
C Ending period common equity	402	432	446	468	443	477	457	402	443
IV Average equity [(B + C) / 2]	423	417	439	457	456	446	467	429	422
GAAP ROE [III / IV] (after tax)	(45%)	29%	10%	19%	(25%)	4%	6%	(15%)	8%

(Dollars in millions)	Q4'23	Q1'24	Q2'24	Q3'24	Q4'24	FY'21	FY'22	FY'23	FY'24
I Reported net income (loss)	(47)	30	11	21	(28)	18	26	(64)	34
II Notable items	(56)	17	(19)	(4)	(45)	(64)	94	(107)	(51)
III Income tax benefit (expense)	(2)	(2)	(3)	(6)	6	22	1	(6)	(5)
IV Adjusted pre-tax income (loss)^(a) [I - II - III]	11	15	32	31	11	59	(70)	49	90
V Annualized adjusted pre-tax income (loss) [IV * 4 for qtr.]	43	59	128	126	46	59	(70)	49	90
A Beginning period common equity	445	402	432	446	468	415	477	457	402
C Ending period common equity	402	432	446	468	443	477	457	402	443
D Equity impact of notables	56	(17)	19	4	45	64	(94)	107	51
B Adjusted ending period equity [C + D]	458	415	465	472	488	540	363	509	493
VI Average adjusted equity [(A + B) / 2]	452	408	448	459	478	478	420	483	448
Adjusted ROE^(a) [V / VI] (pre-tax)	9%	14%	29%	27%	10%	12%	(17%)	10%	20%



Q4'24 P&L GAAP to Adjusted Bridge

Servicing Segment (Dollars in millions)	GAAP	Rithm, MAV & Other Pledged MSR Reclass	Reverse Reclass	MSR FV Adjustments Notables	Other Notables	Inter-Segment Reclass	Adjusted
Revenue	194	(30)	8	28	(13)		188
MSR Valuation Adjustments, net	(26)	0	(4)	(12)			(42)
Operating Expenses	(70)	(0)	(4)		3	13	(58)
Other Income (Expense)	(60)	30		(16)	1		(46)
Corporate Overhead Allocations	-					(13)	(13)
Pre-tax Income^(a)	38	-	-	1	(9)	-	30

Originations Segment (Dollars in millions)	GAAP	Rithm, MAV & Other Pledged MSR Reclass	Reverse Reclass	MSR FV Adjustments Notables	Other Notables	Inter-Segment Reclass	Adjusted
Revenue	30			6			37
MSR Valuation Adjustments, net	5			(6)			(1)
Operating Expenses	(25)	0			0	4	(21)
Other Income (Expense)	(1)	(0)					(1)
Corporate Overhead Allocations	-					(4)	(4)
Pre-tax Income	10	-	-	-	0	-	10

Consolidated (Dollars in millions)	GAAP	Rithm, MAV & Other Pledged MSR Reclass	Reverse Reclass	MSR FV Adjustments Notables	Other Notables	Inter-Segment Reclass	Adjusted
Revenue	225	(30)	8	35	(13)		225
MSR Valuation Adjustments, net	(20)	0	(4)	(18)			(43)
Operating Expenses	(115)	(0)	(4)		4		(116)
Other Income (Expense)	(122)	30		(16)	54		(55)
Pre-tax Income (Loss)^(a)	(34)	-	-	1	44	-	11



End Notes

SLIDE 36

- a) MSR valuation adjustments that are due to changes in market interest rates, valuation inputs or other assumptions, net of overall fair value gains / (losses) on MSR hedge, including FV changes of Pledged MSR liabilities associated with MSR transferred to MAV, Rithm and others and ESS financing liabilities that are due to changes in market interest rates, valuation inputs or other assumptions, a component of MSR valuation adjustments, net; adjustments excludes valuation gains on MSR purchases of \$19.6M for FY'21, \$9.9M for FY'22 and \$1.9M for FY'23
- b) The changes in fair value due to market interest rates were measured by isolating the impact of market interest rate changes on the valuation model output as provided by our third-party valuation expert
- c) Effective in Q1'23, for purposes of calculating income statement notables and adjusted pre-tax income (loss), we changed the methodology used to calculate MSR valuation adjustments due to rates and assumption changes to exclude actual-to-model variances of realization of cash flows, or runoff; the presentation of past periods has been conformed to the current presentation; without this change, forward MSR valuation adjustments due to rates and assumption changes, net would be (\$61M) in Q4'23, \$28M in Q1'24, \$2M in Q2'24, \$4M in Q3'24, \$15M in Q4'24, \$130M in FY'22, \$(97)M in FY'23, and \$48M in FY'24; adjusted pre-tax income (loss) would be \$8M in Q4'23, \$4M in Q1'24, \$17M in Q2'24, \$26M in Q3'24, \$11M in Q4'24, \$(49)M in FY'22, \$25M in FY'23, \$59M in FY'24; see slide titled "Note Regarding Non-GAAP Financial Measures" for more information
- d) FV changes of loans HFI and HMBS related borrowings due to market interest rates and assumptions, a component of gain on reverse loans held for investment and HMBS-related borrowings, net
- e) Severance and retention due to organizational rightsizing or reorganization
- f) Long-term incentive program (LTIP) compensation expense changes attributable to stock price changes during the period
- g) Contains costs associated with but not limited to rebranding, MAV upside, and other strategic initiatives and transactions; FY'21 includes costs related to the reverse subservicing acquisition from RMS (MAM)
- h) Contains non-routine transactions including but not limited to early asset retirement and fair value assumption changes on other investments recorded in other income/expense

SLIDE 36 cont.

- i) Certain previously presented notable categories with nil numbers for each period shown have been omitted
- j) Effective in Q4'24, change in fair value due to interest rates for reverse loan buyouts is now recognized as a notable (previously reported in gain/loss on loans held for sale, at fair value); presentation of past periods has been conformed to the current presentation; without this change, adjusted pre-tax income would be \$14M in Q1'24, \$32M in Q2'24, \$35M in Q3'24, \$8M in Q4'24, and \$89M in FY'24; see slide titled "Note Regarding Non-GAAP Financial Measures" for more information

SLIDE 37

- a) Effective in Q4'24, change in fair value due to interest rates for reverse loan buyouts is now recognized as a notable (previously reported in gain/loss on loans held for sale, at fair value); presentation of past periods has been conformed to the current presentation; without this change, adjusted pre-tax income would be \$14M in Q1'24, \$32M in Q2'24, \$35M in Q3'24, \$8M in Q4'24, and \$89M in FY'24; without this change, adjusted ROE would be 14% in Q1'24, 28% in Q2'24, 31% in Q3'24, 7% in Q4'24, and 20% in FY'24; see slide titled "Note Regarding Non-GAAP Financial Measures" for more information

SLIDE 38

- a) Effective in Q4'24, change in fair value due to interest rates for reverse loan buyouts is now recognized as a notable (previously reported in gain/loss on loans held for sale, at fair value); presentation of past periods has been conformed to the current presentation; without this change, Servicing adjusted pre-tax income would be \$27M in Q4'24 and Consolidated adjusted pre-tax income would be \$8M

